

# 01 2023 Incentive Programs



## **2023 Incentive Programs**

Metrics	New Proposed Programs	Comments
Eligibility	<ul> <li>Board members – proposed by Nomination Committee;</li> <li>Executive Management, Employees &amp; Consultants – proposed by Board of Directors.</li> </ul>	New programs are <u>more inclusive</u> and <u>far-reaching</u> , since not only Company's Executive Management, but also Employees & Consultants, and Board Members are contemplated.
Yearly Average share % Dilution	<ul> <li>Equivalent to 1,67% per year (in total for both programs);</li> <li>5% for 3 years (in total for both programs);</li> <li>3-year programs.</li> </ul>	In line with <u>best practices</u> in the Swedish financial market (avg. of 2.2% per year ).*
(i) Executive Management, Employees & Consultants	<ul><li>3% Total 3-year program</li><li>1% per year</li></ul>	Total share average maintained.
(ii) Board Members	<ul><li> 2% Total 3-year program</li><li> 0.67% per year</li></ul>	All employees and collaborators are contemplated.
Strike Price	<ul> <li>Fixed Price, based on the follow-on price (i.e. corresponding to the share price in the directed issue completed in December 2022).</li> </ul>	<u>Fixed</u> price metric.
Vesting period	• 3 years	Vesting period <u>maintained</u> . In line with rules for Swedish listed companies.
Limit of Warrants Per Person (Executive Management, Employees & Consultants)	1.5% total share capital	No employee/ consultant can have more than 1.5% of share capital.
Limit of Warrants Per Person (Board Members)	• 1.5% total share capital	No Board Member can have more than 1.5% of share capital.

<sup>\*</sup> The 2.2% yearly avg. was based on incentive programs of O&G companies listed on the Swedish Market.

02 £ 2023 Remuneration Policy



## **Remuneration Policy**

#### **2023 Proposed Remuneration Policy**

### **Current Remuneration Policy**

#### **Executive Management Extraordinary Variable:**

- limited in time;
- individual basis, for recruiting or retaining executive management;
- for extraordinary performance beyond ordinary tasks;
- Paid on different extraordinary events per year.

#### **Executive Management Extraordinary Variable:**

- limited in time;
- individual basis, for recruiting or retaining executive management;
- for extraordinary performance beyond ordinary tasks; and
- Paid once a year per individual.

#### **Executive Management Termination and Severance Payment:**

- notice period for termination no longer than six months; and
- right to redundancy payment corresponding to **up to** 100% gross fixed cash remuneration for a maximum of 12 months.

[New]:Notice period and redundancy payment will be defined on a case-by-case basis considering (i) time of service, (ii) common practice; and (iii) local law.

#### **Executive Management Termination and Severance Payment:**

- notice period for termination no longer than six months; and
- right to redundancy payment of 100% gross fixed cash remuneration for a maximum of 12 months.

#### Other Benefits:

- · life insurance;
- · health insurance;
- · medical benefits; and
- company car.
- Limited on 15% of gross remuneration.

#### Other Benefits:

- · life insurance;
- health insurance;
- medical benefits;
- company car;
- Limited to 10% of gross remuneration.



<sup>\*</sup>Not superior to 50% of the fixed annual cash remuneration & reported to BoD.

<sup>\*</sup>Not superior to 50% of the fixed annual cash remuneration & reported to the BOD.

